

BLACKBEARD HOSPITALITY DESIGNS

P O Box 44486
Linden
JOHANNESBURG
2104

Tel/Fax: 27 11 534 3884
Fax: 27 86 551 3053
e-mail: blackbeard@wol.co.za
VAT No: 4040247274

BM Tourism & Hospitality Consultants
P O Box 28350
Danhof
BLOEMFONTEIN
9310

15 June 2011

TO WHOM IT MAY CONCERN:

This letter serves to confirm that we have been involved with Bruce McKay and BM Tourism & Hospitality Consultants for several years.

Their knowledge pertaining to the operational aspects of the hospitality industry is excellent. We have made use of Bruce McKay and his team in operational evaluations for 7 hotels in Malawi as well as the turn-key operation of the Halevy Heritage Hotel. In both of these projects, Bruce and his team acted in truly a professional and ethical manner. They also offered suggestions and solutions to existing problems, which we successfully implemented. All their reports compiled were very well presented and contained intensive documentation and detailed information.

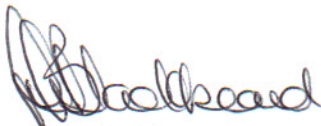
They fully understand the design and architectural aspects, as well as the various requirements for a hotel. We strongly believe they are more than capable of assisting in any field of the hotel industry, from kitchen design and layouts, menu design, stock control, staff contingencies as well as accurate quantifying of all operational items required.

Bruce's passion, commitment, versatility and in-depth knowledge and understanding of the industry made it a pleasure to work with him and his team.

I would have no hesitation in recommending BM Tourism and Hospitality Consultants as professionals in their field.

Should you require any further information, please do not hesitate to call me personally.

Yours Sincerely,



Linda Blackbeard
(Owner) BLACKBEARD HOSPITALITY DESIGNS
+27 11 534-3884